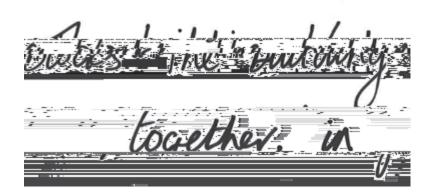
The Natio

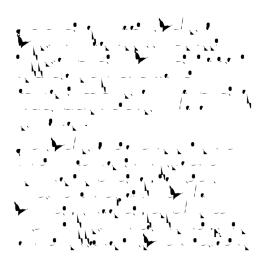


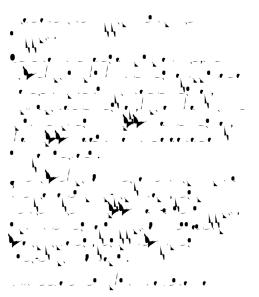
Contents

Introduction by Sharon Allen	03
Demonstrating personal qualities	11
F / • / • •	13
L	1
	5,
· · · / · · · · · · · · · · · · · · · ·	1
Working with others	17
F	1



Introduction by Sharon Allen

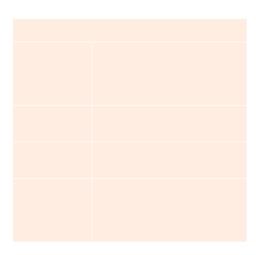




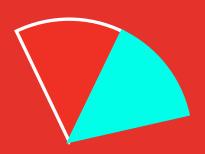
The role of the Framework







Demonstrating personal qualities



Working with others



Developing networks

Good leaders:



What leadership looks like Front-line Worker Front-line Leadership \ // ... y ... / Operational Leadership Strategic Leadership

Building and maintaining relationships



What leadership looks like

Str1 Tf s /T1 1 1 T9/P <</MCID 2 1 0ccwarem1 1 1 T8.5 634.8583p 0.123 scnb->BDe(es)]TJ EMC9ssTJ EMC9sS

Encouraging contribution

Good leaders:



Working within teams



What leadersh	What leadership looks like			
Front-line Worker				
Front-line Leadership				
Operational Leadership				
Strategic Leadership				

What leadership looks like			
Front-line Worker			
Front-line Leadership			
Operational Leadership			
Strategic Leadership			

Managing services



Planning

Good leaders:



Front-line Worker Front-line Leadership and the man the man have the same the same in the same Operational Leadership Strategic sular lagrana de antique la come la come en estado en es Leadership

Managing resources



What leadership looks like			
Front-line Worker			
Front-line Leadership			
Operational Leadership			
Strategic Leadership			

Managing people

· // . /. \ . **,** / **,** \ . /



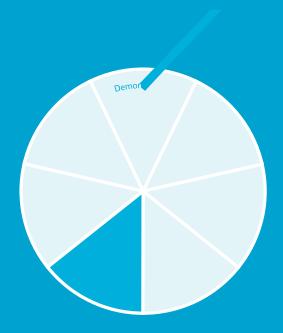








Setting direction



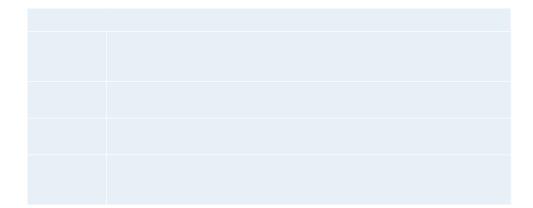
Identifying the contexts for change

	G
	F
A second second	
, , , , , , ,	
, / , ,	

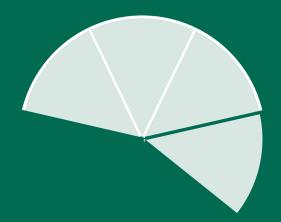
Making decisions







Creating the vision



Developing the vision for the organisation

Good leaders:



What leadership looks like within the whole organisation/wider social care and support sector:



Communicating the vision

Good leaders:

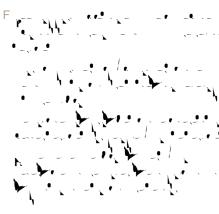


What leadership looks like within the whole organisation/wider social care and support sector:



In uencing the vision of the wider health and social care system

Good leaders:

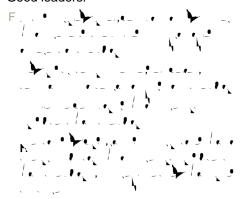


What leadership looks like within the whole organisation/wider social care and support sector:



Embodying the vision

Good leaders:



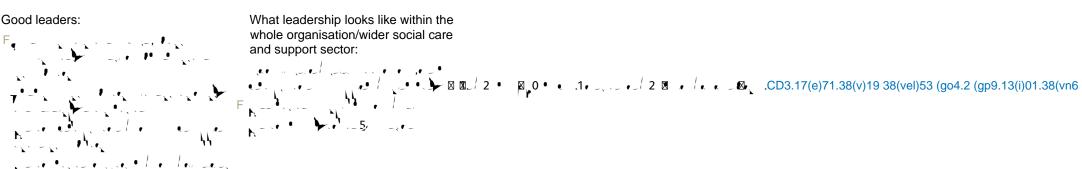
What leadership looks like within the whole organisation/wider social care and support sector:



Delivering the strategy

Framing the strategy





In June 2014 the National Skills Academy for Social Care merged with Skills for Care

p. 12

Registered charity number: 10 3 Registered company number: 3 3